

Company registration number: 07954383
Charity registration number: 1148327

**MARLOW ROWING CLUB
TRUSTEES' REPORT AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2025**

Marlow Rowing Club Contents

	Page
Trustees' Report	1—4
Independent Examiner's Report	5
Statement of Financial Activities (including Income and Expenditure Account)	6
Comparative Statement of Financial Activities (including Income and Expenditure Account)	7
Balance Sheet	8
Statement of Cash Flows	9
Notes to the Statement of Cash Flows	10
Notes to the Financial Statements	11—16
The following pages do not form part of the statutory accounts:	
Detailed Statement of Financial Activities (including Income and Expenditure Account)	17—18

**Marlow Rowing Club
Trustees' Report (continued)
For The Year Ended 30 September 2025**

Financial Position - continued

The club also runs a series of learn to row courses and team building events over the year as well as benefitting from the hire of its facilities. The club is well placed to meet the high demand for a wide range of courses. As in previous years, it has been particularly encouraging to see a large proportion of the learn to row participants go on to become full and active members of the club at the conclusion of their course.

The club has a continuing need to continue to invest in our rowing fleet and equipment. The club has made investment in boats and facilities of £56k during the year. All capital investment has been made from surplus funds and in line with the club's long-term investment plan.

The club relies significantly on fundraising and donations to finance investment in new boats and equipment for members and expects to increase investment spend as fundraising activities and reserves permit.

The club also benefits from fundraising at both the Marlow Spring Regatta and Marlow Town Regatta. After the cancellation of both events in the previous year due to adverse weather conditions, thankfully both Regattas were held during the spring and early summer of 2025. They were very well supported and made a positive contribution to the club's fund-raising target.

Thankfully, due to some huge fundraising efforts by members, plus some very generous donations, generated £77k for the club which was promptly allocated for new boat purchases.

In addition to cash income, the club continues to benefit from the generous donation of services free of charge by members. The value of these donated services in 2024/25 was £306k and the club could not survive without them.

The overall financial result for the year was an excess of expenditure over income of £67k, an improvement from the £131k deficit in the prior year. This result reflects the level of non-discretionary expenditure inherent in the club's operations, which was higher than the fund-raising income. However, available cash balances at the year-end remain high and the encouraging level of participation across the club provides confidence in the continuing strength of the club's position.

Reserves Policy

The Trust's Unrestricted funds are held to ensure that ongoing project costs can be supported for the foreseeable future, and to provide income towards annual operating costs.

Structure, Governance and Management

Governing Document

The charity is governed by its Memorandum and Articles of Association, and constitutes a company limited by guarantee, as defined by the Companies Act 2006.

Trustee Selection Methods

Trustees are appointed by the members of the company in accordance with the Memorandum and Articles of Association.

Induction and Training of Trustees

They are introduced with a full range of relevant guidance and appropriate information on their new responsibilities.

Reference and Administrative Details

Trustees

Mr Edward Phillips
Mrs Alexandra Kennett
Ms Julie Lyons
Mrs Jenny Hargreaves (resigned 16/09/2025)
Mr David Wells
Mr Michael Parsons

Company Secretary

Mrs Alexandra Kennett

Marlow Rowing Club
Company No. 07954383
Trustees' Report For The Year Ended 30 September 2025

The trustees present their report and the financial statements for the year ended 30 September 2025.

Objectives and Activities

Aims and Objectives

The objectives are set out in the Memorandum of Association. Section 4 of the Charities Act 2011 requires the Trustees to comply with their duty to have due regard to public benefit guidance published by the Charity Commission in exercising their powers or duties.

The Charity's objectives are:

- The Promotion of community participation in healthy recreation in particular by the provision of facilities for rowing, sculling and other sports.
- Providing and assisting in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social economic circumstances or for the public at large in the interests of social welfare and with the object of improving conditions and life.
- Advancing the education of children and young people through such means as the directors think fit in accordance with the Charities Act 2011.

Achievements and Performance

Charitable Activities

The Charity has been supported in its aim to build a "Water Sports Hub" by Sport England as well as many private donations from members past and present as well as from the wider community. The club previously operated through an unincorporated association, which was a Community Amateur Sports Association but not a charity. Marlow Rowing Club entered a new era on 1 April 2013 when, acquired the assets and liabilities of the old unincorporated association, the charity took over the operation of Marlow Rowing Club.

As a charity, Marlow Rowing Club has newly defined objectives as set out above. As such, the club now has philanthropic ambitions and responsibilities which go beyond the objectives of the old unincorporated association.

The Charity now owns the freehold site at Marlow Bridge Lane having paid the final installment of during the 2019 year end. It has made a number of long term undertakings to Sport England under the agreement for funding of £1m. These include undertakings to create a "Water Sports Hub", taking in a number of water sports in addition to rowing, increasing community use of the site and maximising participation in sport in and around Marlow.

The Charity has undertaken to achieve Key Performance Indicators comprising numeric targets within a 5 year period. These include increasing the number of participants in the various water sports using the Hub, increasing the number of participants with disabilities and increasing the number of total visits to the Hub.

Taking the above aspects together, Marlow Rowing Club's remit now extends beyond meeting the needs of those already committed to rowing. Its task is to try and attract other potential participants so that they too can benefit from the facilities offered by the Hub.

A key aspect of trying to increase participation is to recognise that for some people, cost is a barrier. The charity is committed to trying to remove or reduce any such barriers by not setting membership subscriptions and course fees at levels which seek to fully cover the associated costs and by offering reduced fees or bursaries through the Chairmans' Fund in appropriate cases.

Financial Review

Financial Position

After several years of continual increases in income from member's subscriptions, 2024/25 saw a slight decrease from £331k in the prior year to £322k in the year under review.

The club, along with the wider economy, continues to face a broad number of inflationary pressures across its cost base. However, it tries to maintain membership subscriptions as low as possible to ensure participation is affordable to as many people as possible.

...CONTINUED

**Marlow Rowing Club
Trustees' Report (continued)
For The Year Ended 30 September 2025**

Charity Number

1148327

Company Number

07954383

Registered Office

Marlow Rowing Club
Marlow Bridge Lane
Marlow
Berkshire
SL7 1RH

Independent Examiner

Affinity Associates (Marlow) Limited
Accountants and Tax Advisors
The Clock House
Station Approach
Marlow
Bucks
SL7 1NT

**Marlow Rowing Club
Trustees' Report (continued)
For The Year Ended 30 September 2025**

The trustees' report was approved by the board of trustees and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'David Wells', written in a cursive style.

Mr David Wells

Trustee

25 June 2026

Marlow Rowing Club
Independent Examiner's Report to the Trustees of Marlow Rowing Club
For The Year Ended 30 September 2025

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 September 2025.

Responsibilities and Basis of Report

As the charity trustees of the Company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

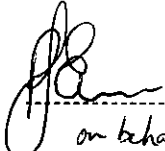
Independent Examiner's Statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.


on behalf of *Albion Associates*
(Marlow) Ltd.

Date
The Clock House
Station Approach
Marlow
Bucks
SL7 1NT

Marlow Rowing Club
Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 30 September 2025

		Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM:					
Donations and legacies	3	335,116	3,113	338,229	342,564
Charitable activities:					
Charitable Activity		397,283	-	397,283	394,886
Other trading activities	4	84,765	-	84,765	42,907
Investments		696	-	696	1,711
Other	5	2,152	-	2,152	-
		<u>820,012</u>	<u>3,113</u>	<u>823,125</u>	<u>782,068</u>
EXPENDITURE ON:					
Raising funds	7	(12,759)	-	(12,759)	(12,120)
Charitable activities:	7				
Charitable Activity		(818,089)	-	(818,089)	(852,400)
Other Trading Activities		(58,777)	-	(58,777)	(48,458)
		<u>(889,625)</u>	<u>-</u>	<u>(889,625)</u>	<u>(912,978)</u>
NET EXPENDITURE		<u>(69,613)</u>	<u>3,113</u>	<u>(66,500)</u>	<u>(130,910)</u>
NET MOVEMENT IN FUNDS		<u>(69,613)</u>	<u>3,113</u>	<u>(66,500)</u>	<u>(130,910)</u>
RECONCILIATION OF FUNDS:					
Total funds brought forward		<u>2,100,935</u>	<u>71,228</u>	<u>2,172,163</u>	<u>2,303,073</u>
TOTAL FUNDS CARRIED FORWARD	16	<u><u>2,031,322</u></u>	<u><u>74,341</u></u>	<u><u>2,105,663</u></u>	<u><u>2,172,163</u></u>

The notes on pages 10 to 16 form part of these financial statements.

Marlow Rowing Club
Comparative Statement of Financial Activities (including Income and Expenditure
Account)
For The Year Ended 30 September 2025

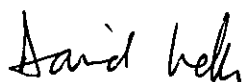
				2024
	Notes	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM:				
Donations and legacies	3	342,004	560	342,564
Charitable activities:				
Charitable Activity		394,886	-	394,886
Other trading activities	4	37,766	5,141	42,907
Investments		970	741	1,711
		<u>775,626</u>	<u>6,442</u>	<u>782,068</u>
EXPENDITURE ON:				
Raising funds	7	(9,646)	(2,474)	(12,120)
Charitable activities:	7			
Charitable Activity		(852,400)	-	(852,400)
Other Trading Activities		(48,458)	-	(48,458)
		<u>(910,504)</u>	<u>(2,474)</u>	<u>(912,978)</u>
NET EXPENDITURE		<u>(134,878)</u>	<u>3,968</u>	<u>(130,910)</u>
NET MOVEMENT IN FUNDS		<u>(134,878)</u>	<u>3,968</u>	<u>(130,910)</u>
RECONCILIATION OF FUNDS:				
Total funds brought forward		<u>2,235,813</u>	<u>67,260</u>	<u>2,303,073</u>
TOTAL FUNDS CARRIED FORWARD	16	<u><u>2,100,935</u></u>	<u><u>71,228</u></u>	<u><u>2,172,163</u></u>

The notes on pages 10 to 16 form part of these financial statements.

Marlow Rowing Club
Balance Sheet
As At 30 September 2025

				2025	2024
		Unrestricted funds	Restricted funds	Total funds	Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	11	2,027,377	6,969	2,034,346	2,147,759
Investments	12	2	-	2	2
		<u>2,027,379</u>	<u>6,969</u>	<u>2,034,348</u>	<u>2,147,761</u>
CURRENT ASSETS					
Stocks	13	2,640	-	2,640	2,640
Debtors	14	990	-	990	9,984
Cash at bank and in hand		<u>56,372</u>	<u>67,372</u>	<u>123,744</u>	<u>118,783</u>
		<u>60,002</u>	<u>67,372</u>	<u>127,374</u>	<u>131,407</u>
Creditors: Amounts Falling Due Within One Year	15	<u>(56,059)</u>	<u>-</u>	<u>(56,059)</u>	<u>(107,005)</u>
NET CURRENT ASSETS (LIABILITIES)		<u>3,943</u>	<u>67,372</u>	<u>71,315</u>	<u>24,402</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,031,322</u>	<u>74,341</u>	<u>2,105,663</u>	<u>2,172,163</u>
NET ASSETS		<u>2,031,322</u>	<u>74,341</u>	<u>2,105,663</u>	<u>2,172,163</u>
FUNDS OF THE CHARITY					
Restricted Funds				74,341	71,228
Unrestricted Funds				<u>2,031,322</u>	<u>2,100,935</u>
TOTAL FUNDS	16			<u>2,105,663</u>	<u>2,172,163</u>

On behalf of the board



Mr David Wells

Trustee

26 June 2026

The notes on pages 10 to 16 form part of these financial statements.

Marlow Rowing Club
Statement of Cash Flows
For The Year Ended 30 September 2025

	Notes	2025 £	2024 £
Cash flows from operating activities			
Net cash generated from operations	1	60,258	76,979
Net cash generated from operating activities		<u>60,258</u>	<u>76,979</u>
Cash flows from investing activities			
Purchase of tangible assets		(55,993)	(135,394)
Interest received		696	1,711
Net cash used in investing activities		<u>(55,297)</u>	<u>(133,683)</u>
Increase/(decrease) in cash and cash equivalents		<u>4,961</u>	<u>(56,704)</u>
Cash and cash equivalents at beginning of year	2	118,783	175,487
Cash and cash equivalents at end of year	2	<u>123,744</u>	<u>118,783</u>

Marlow Rowing Club
Notes to the Statement of Cash Flows
For The Year Ended 30 September 2025

1. Reconciliation of expenditure to cash generated from operations

	2025	2024
	£	£
Net expenditure	(66,500)	(130,910)
<i>Adjustments for:</i>		
Interest income	(696)	(1,711)
Depreciation of tangible assets	169,406	169,377
<i>Movements in working capital:</i>		
Increase in stocks	-	(2,640)
Decrease/(increase) in trade and other debtors	8,994	(9,984)
(Decrease)/increase in trade and other creditors	(50,946)	52,847
Net cash generated from operations	<u>60,258</u>	<u>76,979</u>

2. Cash and cash equivalents

Cash and cash equivalents, as stated in the Statement of Cash Flows, relates to the following items in the Balance Sheet:

	2025	2024
	£	£
Cash at bank and in hand	<u>123,744</u>	<u>118,783</u>

3. Analysis of changes in net funds

	As at 1 October 2024	Cash flows	As at 30 September 2025
	£	£	£
Cash at bank and in hand	<u>118,783</u>	<u>4,961</u>	<u>123,744</u>

Marlow Rowing Club

Notes to the Financial Statements

For The Year Ended 30 September 2025

1. General Information

Marlow Rowing Club is a company limited by guarantee, incorporated in England & Wales, registered number 07954383 and registered charity number 1148327. The registered office is Marlow Rowing Club, Marlow Bridge Lane, Marlow, Berkshire, SL7 1RH.

2. Accounting Policies

2.1. Basis of Preparation of Financial Statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

The charitable company is a Public Benefit Entity as defined by FRS 102.

2.2. Tangible Fixed Assets and Depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold	Straight line over 40 years
Plant & Machinery	15% on Cost
Fixtures & Fittings	15% on Cost

2.3. Stocks and Work in Progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost is determined using the first-in, first-out method. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

Work in progress is reflected in the accounts on a contract by contract basis by recording turnover and related costs as contract activity progresses.

At the end of each reporting period stocks are assessed for impairment. If an item of stock is impaired, the identified stock is reduced to its selling price less costs to complete and sell and an impairment charge is recognised in the statement of financial activities. Where a reversal of the impairment is required the impairment charge is reversed, up to the original impairment loss, and is recognised as a credit in the statement of financial activities.

2.4. Cash and Cash Equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

3. Income from Donations and Legacies

	Unrestricted funds	Restricted funds	2025 Total funds
	£	£	£
Donations and gifts	29,216	3,113	32,329
Donated goods, facilities and services	305,900	-	305,900
	<u>335,116</u>	<u>3,113</u>	<u>338,229</u>

Marlow Rowing Club
Notes to the Financial Statements (continued)
For The Year Ended 30 September 2025

		2024
	Unrestricted funds	Restricted funds
	£	£
Donations and gifts	57,653	560
Donated goods, facilities and services	284,351	-
	<u>342,004</u>	<u>560</u>
	<u>342,004</u>	<u>560</u>
		<u>342,564</u>

4. Income from Other Trading Activities

		2025
	Unrestricted funds	Restricted funds
	£	£
Consultancy services	34,500	-
Housing	5,136	-
Fundraising events	45,129	-
	<u>84,765</u>	<u>-</u>
	<u>84,765</u>	<u>-</u>
		<u>84,765</u>

		2024
	Unrestricted funds	Restricted funds
	£	£
Consultancy services	14,848	-
Housing	1,420	-
Fundraising events	21,498	5,141
	<u>37,766</u>	<u>5,141</u>
	<u>37,766</u>	<u>5,141</u>
		<u>42,907</u>

5. Other Income

	2025	2024
	Unrestricted funds	Unrestricted funds
	£	£
Other income	<u>2,152</u>	<u>-</u>
	<u>2,152</u>	<u>-</u>

6. Net Income/(Expenditure)

The net expenditure is stated after charging/(crediting):

	2025	2024
	£	£
Depreciation of tangible fixed assets - owned	<u>169,406</u>	<u>169,377</u>
	<u>169,406</u>	<u>169,377</u>

Marlow Rowing Club
Notes to the Financial Statements (continued)
For The Year Ended 30 September 2025

7. Analysis of Expenditure

	2025		
	Activities undertaken directly	Support costs (see note 8)	Total
	£	£	£
Raising funds	12,759	-	12,759
Charitable Activity	810,357	7,732	818,089
Other Trading Activities	58,777	-	58,777
	<u>881,893</u>	<u>7,732</u>	<u>889,625</u>

	2024		
	Activities undertaken directly	Support costs (see note 8)	Total
	£	£	£
Raising funds	12,120	-	12,120
Charitable Activity	841,665	10,735	852,400
Other Trading Activities	48,458	-	48,458
	<u>902,243</u>	<u>10,735</u>	<u>912,978</u>

8. Support Costs

	2025
	Charitable Activity
	£
General administration	<u>7,732</u>

	2024
	Charitable Activity
	£
General administration	<u>10,735</u>

9. Independent Examiner's Remuneration

	2025	2024
	£	£
Independent examination of the financial statements	<u>2,000</u>	<u>3,000</u>

10. Average Number of Employees

Average number of employees during the year was: 4 (2024: 5)

Marlow Rowing Club
Notes to the Financial Statements (continued)
For The Year Ended 30 September 2025

11. Tangible Assets

	Land & Property Freehold	Plant & Machinery	Fixtures & Fittings	Total
	£	£	£	£
Cost				
As at 1 October 2024	2,290,110	969,587	304,613	3,564,310
Additions	-	55,993	-	55,993
As at 30 September 2025	<u>2,290,110</u>	<u>1,025,580</u>	<u>304,613</u>	<u>3,620,303</u>
Depreciation				
As at 1 October 2024	519,308	723,379	173,864	1,416,551
Provided during the period	51,997	85,784	31,625	169,406
As at 30 September 2025	<u>571,305</u>	<u>809,163</u>	<u>205,489</u>	<u>1,585,957</u>
Net Book Value				
As at 30 September 2025	<u>1,718,805</u>	<u>216,417</u>	<u>99,124</u>	<u>2,034,346</u>
As at 1 October 2024	<u>1,770,802</u>	<u>246,208</u>	<u>130,749</u>	<u>2,147,759</u>

12. Investments

	Subsidiaries £
Cost or Valuation	
As at 1 October 2024	2
As at 30 September 2025	<u>2</u>
Provision	
As at 1 October 2024	-
As at 30 September 2025	<u>-</u>
Net Book Value	
As at 30 September 2025	<u>2</u>
As at 1 October 2024	<u>2</u>

13. Stocks

	2025 £	2024 £
Stock	<u>2,640</u>	<u>2,640</u>

14. Debtors

	2025 £	2024 £
Due within one year	<u>990</u>	<u>9,984</u>
Other debtors		

Marlow Rowing Club
Notes to the Financial Statements (continued)
For The Year Ended 30 September 2025

15. Creditors: Amounts Falling Due Within One Year

	2025	2024
	£	£
Other creditors	11,609	15,343
Accruals and deferred income	44,450	91,662
	<u>56,059</u>	<u>107,005</u>

16. Movement in Funds

	As at 1 October 2024	Income	Expenditure	As at 30 September 2025
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	2,100,935	820,012	(889,625)	2,031,322
Restricted funds				
Restricted Fund	71,228	3,113	-	74,341
Total funds	<u>2,172,163</u>	<u>823,125</u>	<u>(889,625)</u>	<u>2,105,663</u>

	As at 1 October 2023	Income	Expenditure	As at 30 September 2024
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	2,235,813	775,626	(910,504)	2,100,935
Restricted funds				
Restricted Fund	67,260	6,442	(2,474)	71,228
Total funds	<u>2,303,073</u>	<u>782,068</u>	<u>(912,978)</u>	<u>2,172,163</u>

17. Transactions with Trustees

During the year the expenses reimbursed to the trustees or paid directly to third parties were as follows:

2025	2024
£	£

18. Related Party Disclosures

During the year £34,500 (2024: £13,667) was received from Marlow Rowing Club Trading Limited in respect of rent and donation.

Marlow Rowing Club
Notes to the Financial Statements (continued)
For The Year Ended 30 September 2025

19. Company limited by guarantee

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.

Marlow Rowing Club
Detailed Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 30 September 2025

	2025	2024
	Total funds	Total funds
	£	£
INCOME AND ENDOWMENTS FROM:		
Donations and legacies		
Donations and gifts	32,329	58,213
Donated Services Income	305,900	284,351
	338,229	342,564
Charitable Activities:		
Charitable Activity		
Courses Income	75,241	64,358
Kit Sales	467	-
Membership Subscription	321,575	330,528
	397,283	394,886
Other trading activities		
Rent Receivable	34,500	14,848
Facility Hire	5,136	1,420
Fundraising events	45,129	26,639
	84,765	42,907
Investments		
Bank interest receivable	696	1,711
	696	1,711
Other		
Other income	2,152	-
	2,152	-
	823,125	782,068
EXPENDITURE ON:		
Raising funds		
Donated Services Expenses	(12,840)	(12,120)
Support and administration costs	81	-
	(12,759)	(12,120)
Charitable Activities:		
Charitable Activity		
Donated Services Expenses	(254,900)	(234,790)
Coaching	(195,820)	(253,193)
Courses	(1,257)	(3,864)
British Rowing	(12,108)	(6,583)
Health and Safety	(22,355)	(21,393)
Rates Costs	(7,803)	(5,201)
Heat and Light	(31,882)	(39,029)
Cleaning Costs	(20,350)	(17,360)
Truck	(2,309)	(4,783)

...CONTINUED

Marlow Rowing Club
Detailed Statement of Financial Activities (including Income and Expenditure Account)
(continued)
For The Year Ended 30 September 2025

Equipment	(2,885)	-
Waste disposal	(4,526)	-
Hire and leasing of plant, equipment and vehicles	(1,152)	-
Vehicle running costs	(5,314)	-
Repairs, renewals and maintenance	(39,775)	(54,616)
Insurance	(31,488)	(29,029)
Marketing and advertising costs	(5,607)	-
Support and administration costs	(519)	(1,678)
Data and telecommunications costs	(901)	(769)
Depreciation	(169,406)	(169,377)
Independent examiner's fees	(2,000)	(3,000)
Legal fees	(2,100)	(3,092)
Bank charges	(3,632)	(4,643)
	<u>(818,089)</u>	<u>(852,400)</u>
Other Trading Activities		
Donated Services Expenses	(38,160)	(37,440)
Fundraising Event Expenses	(20,617)	(11,018)
	<u>(58,777)</u>	<u>(48,458)</u>
	<u>(889,625)</u>	<u>(912,978)</u>
NET EXPENDITURE	<u>(66,500)</u>	<u>(130,910)</u>